Agency for Restoration



# DIGEST

KEY EVENTS | RECONSTRUCTION PROGRESS | NEWS

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Ministry
for Recovery,
Infrastructure
and Transport
of Ukraine
Міністерство
з відновлення,
інфраструктури
та транспорту
України
Agency
for Restoration
Агентство
відновлення

# KEY EVENTS



## IVAN FEDOROV INTRODUCED AS NEW HEAD OF THE AGENCY FOR RESTORATION

The Cabinet of Ministers of Ukraine has appointed Ivan Fedorov as Head of the State Agency for Restoration and Infrastructure Development of Ukraine (SARDI). The decision was approved on September 4.

Fedorov was introduced to SARDI's team by Minister Mykola Kalashnyk, EU Ambassador Katarína Mathernová and EIB Regional Hub Head Kristina Mikulova, with discussions focusing on key challenges ahead of the heating season.

> "We need to establish clear and consistent rules for everyone — contractors, partners and our regional teams. Only then can we build a system of protection and recovery that will strengthen the country's energy independence, protect critical infrastructure and support the recovery of regions, particularly frontline areas that are suffering the most from the war," **said Ivan Fedorov, Head of the Agency for Restoration.**

Under Ivan Fedorov's leadership, SARDI will focus on the following immediate priorities:

- Protecting critical infrastructure from daily Russian attacks
- Restoring key facilities across the country
- Ensuring transparency by publishing data on prices and the cost of works and introducing a public contractor rating
- Establishing clear and consistent rules for contractors, partners and regional teams

# KYIV PREPARES BACKUP DNIPRO CROSSINGS TO KEEP CITY MOVING

SARDI is working with the Ministry for Recovery, Infrastructure and Transport, the military and Kyiv authorities to develop backup crossings over the Dnipro River, ensuring that the capital can maintain vital transport links between its left and right banks if existing bridges are damaged by Russian attacks.

The initiative follows a series of strikes on Kyiv's bridge infrastructure in early October. The Southern Bridge was repeatedly targeted, while the Northern Bridge was also damaged, leading to temporary traffic restrictions and underscoring the importance of alternative cross-river connections.

According to Minister for Recovery, Infrastructure and Transport Mykola Kalashnyk, the immediate plan is to build embankments with pontoon crossings that could provide alternative routes across the Dnipro if existing bridges become unavailable.

Sites for the new crossings have already been identified and preparatory work is underway. Construction could take up to three months, with the crossings expected to provide at least 50% of the capacity of Kyiv's existing bridges.

Around 600,000 vehicles cross between Kyiv's two banks every day, making reliable cross-river transport essential to the functioning of the capital.

**The backup crossings are part of a broader effort to strengthen Kyiv's transport resilience. The immediate priority is to protect existing bridges, while ensuring they can be rapidly restored if damaged. Longer-term options under consideration include rapidly deployable concrete structures and a potential tunnel beneath the Dnipro.**

> "Our first priority is to prevent damage. The next is protection, followed by rapid recovery and decisions on alternative backup crossings."
> **— Mykola Kalashnyk, Minister for Recovery, Infrastructure and Transport**



Photo: REUTERS/Valentyn Ogirenko

# BUILDING INSTITUTIONAL CAPACITY




## RE:GENERATION INTERNSHIP PROGRAM ENTERS FINAL STAGE

The RE:Generation internship program is entering its final stage, with top-performing participants potentially joining SARDI.

As part of their final study visit, interns traveled to Vinnytsia Oblast, where they visited the Bronnytsia–Unguri border crossing and the construction site of a new bridge across the Dniester River connecting Ukraine and Moldova.

They also met with the regional Restoration Office to learn how major infrastructure projects are managed and delivered.

Implemented with the support of EU4Reconstruction (Stream 2) and funded by Denmark's Ministry of Foreign Affairs, RE:Generation aims to attract young professionals to the public sector and develop a new generation of infrastructure leaders.

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## SARDI AND POLARIS DISCUSS SUPPORT FOR FRONTLINE COMMUNITIES

Head of SARDI Ivan Fedorov met with the team of Polaris, a Swedish-Ukrainian international technical assistance program supporting the recovery of social and civil infrastructure at the local level.

The discussions focused on SARDI's key priorities, including maintaining logistics in frontline areas, strengthening transport links with the EU and protecting critical infrastructure, particularly energy facilities.

Fedorov emphasized that frontline communities will remain a particular focus, given their urgent infrastructure and recovery needs.

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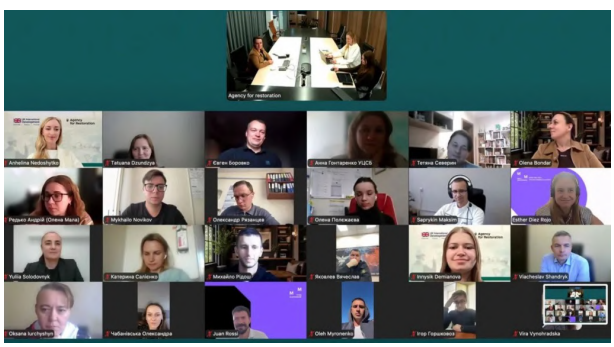
# DIGITAL TRANSFORMATION OF INFRASTRUCTURE RECOVERY

## UKRAINE MOVES FROM BIM LEGISLATION TO PRACTICAL IMPLEMENTATION

SARDI joined government, industry and international partners to discuss the next steps for Building Information Modelling (BIM) in Ukraine's construction and recovery sectors. The roundtable focused on Draft Law No. 6383, which would provide a legal framework for the use of BIM throughout the construction life cycle and establish a common approach for public authorities, clients, contractors and standards bodies.

SARDI is already putting BIM into practice through Ukraine's first state BIM pilot at the new Yahodyn border terminal in Volyn Oblast. For the first time in a Ukrainian public infrastructure project, the client and general contractor are working together in a common data environment aligned with ISO 19650.

Supported by the UK Government through the Foundations for Infrastructure Recovery (FIRE) Programme, the pilot will provide practical experience that can be applied to future SARDI projects and help inform the wider adoption of BIM in Ukraine.



## BIM PROGRAM EXPANDS AS DIGITAL TRANSFORMATION MOVES INTO PRACTICE

The third cohort of BIM4PMs is underway, with the program now open beyond SARDI to professionals from government, local authorities, business and academia.

Designed for project managers and other professionals involved in Ukraine's recovery, the program focuses on the practical use of Building Information Modelling (BIM) across the project life cycle, from information management to project delivery.

BIM4PMs is delivered under the UK-supported Foundations for Infrastructure and Recovery (FIRE) Programme, in partnership with Connected Places Catapult (CPC).






# TRANSPARENT AND EFFICIENT PROCUREMENT



## SARDI AND BUSINESS OMBUDSMAN COUNCIL STRENGTHEN COOPERATION WITH BUSINESSES

SARDI and the Business Ombudsman Council have signed a new Memorandum of Cooperation to strengthen dialogue with businesses and support fair and transparent participation in Ukraine's recovery.

The partnership will focus on reviewing business complaints, increasing transparency in recovery procurement and addressing systemic administrative barriers that prevent companies from participating in recovery projects.

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> "It is important for us to establish clear and transparent rules of cooperation, where the state receives quality work at a reasonable price and businesses have fair and equal opportunities to participate in recovery projects," **said Ivan Fedorov, Head of SARDI.**

The new Memorandum builds on cooperation between the two institutions that began in 2023.



# RECONSTRUCTION PROGRESS

# HOUSING AND SOCIAL INFRASTRUCTURE

📍 Kyiv region

## NEW HOMES TAKE SHAPE IN BORODIANKA

Construction is underway on a new nine-story residential building in Borodianka, Kyiv Oblast, replacing an apartment block destroyed during Russia's full-scale invasion that could not be salvaged.

The new building will contain 105 apartments across three sections. With the foundations now in place, crews are constructing the reinforced concrete frame for the basement and first floor. Plans include underground parking, technical facilities and a shelter for up to 287 people, as well as step-free access throughout the building. The project is part of the comprehensive recovery of Borodianka, which is rebuilding homes alongside the town's infrastructure and public spaces.





## TWO RESIDENTIAL BUILDINGS RESTORED IN BORODIANKA

Two residential buildings in Borodianka, Kyiv Oblast, have been fully restored after being damaged during Russia's full-scale invasion in 2022. Together, they provide homes for residents of 106 apartments.

The 90-apartment building was equipped with solar panels to provide backup power for lighting in common areas and outdoor spaces.
The work is part of the comprehensive recovery of Borodianka, which combines housing reconstruction with upgrades to utilities, public spaces, roads and administrative buildings. Recovery projects across the town are now 80% complete.



📍 Kyiv region

## ■ RESTORATION OF WAR-DAMAGED CARDIOLOGY INSTITUTE NEARS COMPLETION

Restoration of a clinical building at the Strazhesko Institute of Cardiology, Clinical and Regenerative Medicine in Kyiv Oblast is now more than 60% complete.

The facility was damaged in a large-scale Russian air attack in 2025, with the fourth floor and building systems sustaining the heaviest damage.

The blast and subsequent fire destroyed medical equipment and furniture and caused extensive damage to patient and clinical areas.

The restoration will enable the institute to resume services in safe, modern facilities for patients and medical staff.





## ■ WAR-DAMAGED APARTMENT BUILDING TAKES SHAPE IN BUCHA

Reconstruction is well underway on a five-story apartment building in Bucha, Kyiv Oblast, where one section was destroyed and another badly damaged during Russia's full-scale invasion.

The destroyed section is being rebuilt from the ground up, with the roof, common areas and utility systems already in place and most interior work nearing completion.

Crews are now completing interior and facade work, finishing the remaining roof repairs and preparing the site for landscaping.








Sumy region

## EU-FUNDED HOUSING RESTORATION BEGINS IN OKHTYRKA

Work has begun to restore a five-story residential building in Okhtyrka, Sumy Oblast, that was badly damaged by a Russian missile strike in March 2022. The project will enable 60 families to return to their homes.

Crews are removing the damaged roof and clearing affected apartments. Priority repairs planned through the end of 2026 include strengthening the building's structural elements, insulating the attic and replacing damaged windows and balcony units.

The project is funded by the European Union through the Ukraine Facility as part of its support for Ukraine's recovery and reconstruction.

Chernihiv region

## YAHIDNE MEMORIAL COMPLEX TAKES SHAPE

Work is progressing on a new memorial complex in Yahidne, Chernihiv Oblast, dedicated to preserving the memory of the community's experience under Russian occupation in 2022.

At the heart of the memorial is the village school where Russian forces held nearly 350 residents captive for a month. The building will be preserved as part of the complex, combining survivors' accounts and the physical history of the site with contemporary architecture to commemorate those who died and ensure the events are remembered.

A new visitor shelter is also under construction, while work on the main memorial building has advanced to the foundations, lift shaft and steel frame.





# WATER INFRASTRUCTURE

## WATER SUPPLY PROJECTS NEAR COMPLETION IN DNIPROPETROVSK OBLAST

Two major water infrastructure projects in Dnipropetrovsk Oblast are nearing completion, bringing reliable water supply and wastewater services to nearly 30,000 residents.

The projects were launched after the destruction of the Kakhovka Hydroelectric Power Plant in 2023 disrupted drinking water supplies across the region.

In one community, home to around 18,000 people, a new pumping and filtration station designed to treat 1,500 $m^3$ of water per day is 99% complete. The project also includes 8.8 km of water pipelines and nearly 2 km of sewer networks.

In a second community of 11,000 residents, a 1,000 $m^3$-per-day pumping and filtration station is 87% complete, along with 1.57 km of water pipelines and 5.25 km of sewer networks. Once operational, the new infrastructure will provide both communities with a more secure water supply and modern wastewater services, including sewerage in many settlements where none previously existed.



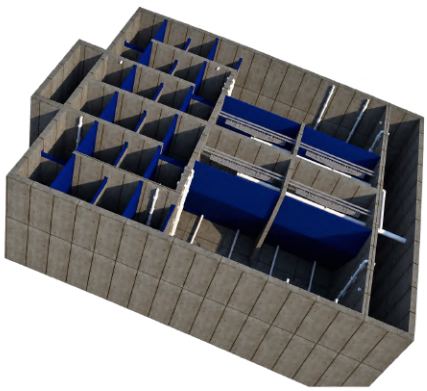
## MODERN WASTEWATER TREATMENT SOLUTION DEVELOPED FOR KALUSH

SARDI and UNICEF are working with six pilot communities to develop modern wastewater treatment solutions. Ukrainian and European experts are assessing existing infrastructure and identifying options for modernization.

In Kalush, Ivano-Frankivsk Oblast, where nearly 24,000 customers use wastewater services, a feasibility study has been prepared for new modular wastewater treatment facilities to replace outdated infrastructure. The proposed solution requires around 1.5 hectares, compared with 13–15 hectares for conventional facilities, and can be scaled as the community's needs grow.

The project is expected to be privately financed, without funding from the state or local budgets. A private investor would finance the design and construction of the facilities and subsequently operate them.

The pilot is part of SARDI's broader effort to strengthen technical expertise and help communities develop efficient and sustainable water infrastructure projects.



# ROADS AND BRIDGES

## SARDI OUTLINES KEY ROAD INFRASTRUCTURE PRIORITIES

Head of the Agency for Restoration Ivan Fedorov presented SARDI's key infrastructure priorities at a meeting of the Ukrainian Parliament's Committee on Transport and Infrastructure.

Military logistics will remain the primary consideration in prioritizing road repairs, followed by economic needs. Key priorities include winter road maintenance, rapid repairs to war-damaged roads and measures to protect road infrastructure from drone attacks.

Work will also continue on bypass roads around Zhytomyr, Lviv and Uzhhorod, as well as on improving road connections to the EU border. The Agency also plans to work with international partners to redirect available financing to roads where repairs are most urgently needed.

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> "We agreed to work closely with the Committee on an ongoing basis. There are many decisions to be made and tasks to be addressed, so we need to act quickly and in a coordinated manner," **said Ivan Fedorov.**





## WIM GENERATES MORE THAN UAH 8 MILLION IN AUGUST

Ukraine's Weigh-in-Motion (WIM) system generated more than UAH 8.1 million in state budget revenue in August 2026.

A total of 615 weight-limit violations were recorded during the month, with Khmelnytskyi, Kyiv and Vinnytsia oblasts accounting for the highest numbers.

## NEARLY 45,000 M² OF M-08 ROAD SURFACE RESTORED IN ZAKARPATTIA OBLAST

Repair work continues on the M-08 Uzhhorod Bypass–Uzhhorod border crossing road, a key international route providing access to the Ukrainian-Slovak border.

Nearly 45,000 m² of road surface has been restored using large-area patching with structural reinforcement, improving the road's durability under heavy traffic.

The 19-km M-08 bypasses Uzhhorod and provides direct access to the Uzhhorod–Vyšné Nemecké border crossing, which handles freight, bus and passenger traffic. With Ukraine's western border carrying significant transport volumes, the route plays an important role in maintaining reliable international connectivity.







## ROAD SAFETY IMPROVED NEAR SCHOOLS ACROSS UKRAINE

Ahead of the new school year, road safety inspections were carried out at 967 sections of state roads near schools and kindergartens across Ukraine.

As a result, road crews installed or replaced 319 road signs, renewed more than 7,500 m² of road markings at pedestrian crossings and repaired over 8,000 m² of damaged road surface.

They also improved 157 public transport stops and 108 bus shelters and restored nearly 9 km of street lighting.

## M-19 BRIDGE UPGRADE IMPROVES KEY ROUTE TO ROMANIAN BORDER

A major bridge upgrade is underway on the M-19 international highway near Oprysheny in Chernivtsi Oblast, part of a key transport corridor linking Ukraine with Romania and the TEN-T network.

One side of the bridge has already been completed, with a new corrugated steel arch, reinforced concrete structures, riverbank protection and new road surface in place. Traffic is now using the upgraded section while work continues on the other side, keeping the M-19 open throughout construction.

The route carries around 15,000 vehicles a day. The bridge itself is more than 70 years old and had not undergone major reconstruction since 1977.









## M-19 UPGRADE ADVANCES IN TEREBOVLIA

Work is progressing on the M-19 highway in Terebovlia, Ternopil Oblast, as part of an EU-supported project to improve cross-border transport links.

Crews have completed the final road base layer along a 350-meter section, with the same work now underway on the next section. Preparations are also advancing for a new structure that will carry drainage culverts, while the next phase will include curb installation and asphalt paving.

The Ukrainian component of the project has a budget of €3.2 million, with 90% funded by the European Union through the Interreg NEXT Poland–Ukraine 2021–2027 Programme. The investment will improve cross-border mobility and connectivity with the TEN-T network.

## ZHYTOMYR NORTHERN BYPASS RECONSTRUCTION ADVANCES

Work is moving ahead on the Zhytomyr Northern Bypass, a 22.4-km section of the M-06 Kyiv–Chop international highway, after construction resumed in May 2026 following a six-year pause.

Crews are now laying the final concrete surface and widening the bypass from two to four lanes, while the new bridge over the Kamianka River is around 50% complete. The wider project also includes upgrades to drainage, utilities, sidewalks, bus stops and other road infrastructure.

Once complete, the bypass will take through traffic out of Zhytomyr, reduce pressure on the city's road network and improve capacity along one of Ukraine's main international transport corridors.











## CONSTRUCTION ADVANCES ON KEY N-31 HIGHWAY

Construction is moving ahead on a 29.5-km section of the N-31 Dnipro–Tsarychanka–Kobeliaky–Reshetylivka highway in Dnipropetrovsk Oblast, after work resumed in 2026 following a pause since the start of Russia's full-scale invasion.

Crews are building the road base and laying the first layers of asphalt, alongside drainage, utility and engineering works. The new four-lane highway is designed to handle up to 25,500 vehicles a day.

Once complete, the N-31 will provide a faster, higher-capacity route between Dnipro, Kyiv and southern Ukraine, improving both freight and passenger transport.

Of the 58.1 km planned in Dnipropetrovsk Oblast, 28.6 km had been completed before the full-scale invasion.

# MODERNIZATION OF BORDER INFRASTRUCTURE

## UKRAINE AND ROMANIA ADVANCE PLANS FOR SHEPIT–IZVOARELE SUCEVEI BORDER CROSSING

Ukraine and Romania are advancing plans for the future Shepit–Izvoarele Sucevei border crossing.

The Restoration Office in Chernivtsi Oblast has signed a grant agreement under the Interreg VI-A NEXT Romania–Ukraine 2021–2027 Programme to implement the BOND project, which will equip the new crossing on both sides of the border and support its future operation.

The project has a budget of more than €767,500, with 90% funded by the European Union and 10% co-financed from Ukraine's state budget. It will also support the development of a joint cross-border strategy.

The new phase builds on earlier EU-supported works, including the reconstruction of 2 km of access road and two bridges on the Ukrainian side, as well as around 3 km of road in Romania.





## NEW TRUCK FACILITIES ADVANCE AT POLISH BORDER CROSSINGS

Construction is moving ahead on new truck parking facilities at the Rava-Ruska–Hrebenne and Krakivets–Korczowa border crossings with Poland, with paving now underway at one of the sites.

The project will provide 270 truck spaces at Rava-Ruska and 200 at Krakivets, along with lighting, drainage, access roads and permanent sanitary facilities for drivers. Part of the EU–Ukraine Solidarity Lanes, the project is being implemented through the Connecting Europe Facility (CEF) with up to 50% EU co-financing. The new facilities will help improve freight flows and reduce pressure on infrastructure at two of Ukraine's key crossings with the EU.

## M-09 UPGRADE PASSES 60% MARK ON KEY ROUTE TO EU BORDER

Work on the M-09 Ternopil–Lviv–Rava-Ruska highway is now more than 60% complete along the 62-km stretch linking Lviv with the Polish border.

The EBRD-financed TEN-T project covers 13 bridges, nine of which have already been completed and reopened to traffic. Upgrades are also underway along the road itself, including new lighting, safety barriers, pedestrian crossings, sidewalks and a cycle path. Once complete, the upgraded M-09 will provide a safer, higher-capacity route to the EU border, cutting journey times and improving cross-border connections for both freight and passenger traffic.



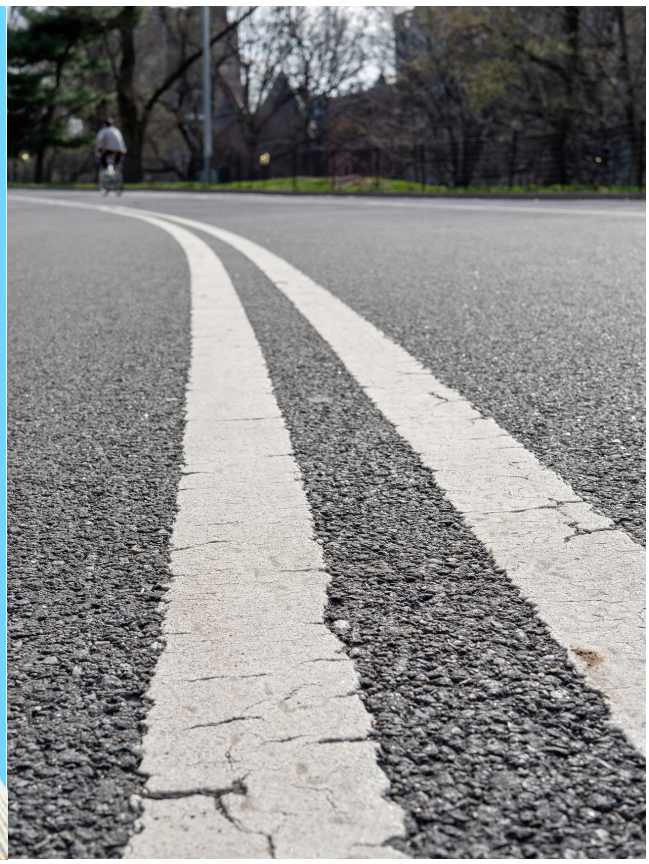


# AGENCY NEWS

# **FIVE QUESTIONS** TO AGENCY ECOSYSTEM MANAGEMENT

## FIVE QUESTIONS TO OLEH DIDENKO, ACTING DIRECTOR OF DORCENTER





The interview explores how Dorcentr, a state enterprise operating under the Agency for Restoration, is expanding its role in infrastructure quality control, from product certification to diagnostics and preventive maintenance.

Oleh Didenko explains how modern technologies can detect deterioration in roads and bridges before critical defects appear, helping prioritize maintenance and avoid costly repairs. He also discusses quality control throughout the infrastructure life cycle — from the certification of construction materials to monitoring completed infrastructure.

The interview also examines the role of Weigh-in-Motion (WIM) systems in protecting roads from overloaded vehicles and how Dorcentr's expertise could support the future reconstruction of Ukraine's airports.

> "Quality control should be in place at every stage – from the production of construction materials to the operation and maintenance of completed infrastructure."

🔗 **READ THE Q&A**

# WORKING IN WARTIME

## ■ MAKSYM'S STORY: WORKING ON THE FRONTLINE



**"Sooner or later, we will have to rebuild on a massive scale — and we will be doing it for future generations."**

Maksym has worked in the road sector for more than four years and is now a site supervisor for a SARDI contractor. His team works on roads, bridges and critical infrastructure in Kherson Oblast, where drone threats make worker safety a daily priority.

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## ■ VIKTOR'S STORY: REBUILDING BORODIANKA'S ROAD NETWORK



**"Compared with Kyiv, it's relatively calm. But when you hear drones or missiles flying overhead, you realize how fragile that calm really is."**

Viktor has spent nearly 20 years in the road sector. Today, he leads a team of 20–25 people rebuilding 4.7 km of Borodianka's road network, including roads, sidewalks and utility networks, amid the continuing threat of Russian attacks.

**READ MORE**

## ■ OLEKSANDR'S STORY: KEEPING RECOVERY MOVING



**"Rebuilding Ukraine is about more than restoring what was destroyed. It is an opportunity to build back better and create new solutions."**

Oleksandr manages the main warehouse of a SARDI contractor in Odesa, coordinating the supply of construction materials to projects across Ukraine. His team supports critical infrastructure projects, often delivering materials at short notice to keep the construction of protective structures moving.

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# Questions? Let's connect.


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